# **Central Bedfordshire Council**

Year ending 31 March 2015

Audit Plan

4 March 2015





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**Dear Committee Members** 

4 March 2015

#### **Audit Plan**

We are pleased to attach our Audit Plan which sets out how we intend to carry out our responsibilities as auditor. Its purpose is to provide the Audit Committee with a basis to review our proposed audit approach and scope for the 2014-15 audit in accordance with the requirements of the Audit Commission Act 1998, the Code of Audit Practice, Standing Guidance, auditing standards and other professional requirements. It is also to ensure that our audit is aligned with the Committee's service expectations.

This plan summarises our initial assessment of the key risks driving the development of an effective audit for the Council and outlines our planned audit strategy in response to those risks.

We welcome the opportunity to discuss this plan with you on 30 March 2015 and to understand whether there are other matters which you consider may influence our audit.

Yours faithfully

Mick West, Audit Director For and behalf of Ernst & Young LLP Enc

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In March 2010 the Audit Commission issued a revised version of the 'Statement of responsibilities of auditors and audited bodies' ('Statement of responsibilities'). It is available from the Chief Executive of each audited body and via the <a href="Audit Commission's website">Audit Commission's website</a>.

The Statement of responsibilities serves as the formal terms of engagement between the Audit Commission's appointed auditors and audited bodies. It summarises where the different responsibilities of auditors and audited bodies begin and end, and what is to be expected of the audited body in certain areas.

The Standing Guidance serves as our terms of appointment as auditors appointed by the Audit Commission. The Standing Guidance sets out additional requirements that auditors must comply with, over and above those set out in the Code of Audit Practice 2010 (the Code) and statute, and covers matters of practice and procedure which are of a recurring nature.

This Annual Plan is prepared in the context of the Statement of responsibilities. It is addressed to the Audit Committee, and is prepared for the sole use of the audited body. We, as appointed auditor, take no responsibility to any third party.

Our Complaints Procedure - If at any time you would like to discuss with us how our service to you could be improved, or if you are dissatisfied with the service you are receiving, you may take the issue up with your usual partner or director contact. If you prefer an alternative route, please contact Steve Varley, our Managing Partner, 1 More London Place, London SE1 2AF. We undertake to look into any complaint carefully and promptly and to do all we can to explain the position to you. Should you remain dissatisfied with any aspect of our service, you may of course take matters up with our professional institute. We can provide further information on how you may contact our professional institute.

## 1. Overview

#### Context for the audit

This Audit Plan covers the work that we plan to perform to provide you with:

- ➤ Our audit opinion on whether the financial statements of the Council give a true and fair view of the financial position as at 31 March 2015 and of the income and expenditure for the year then ended
- ► A statutory conclusion on the Council's arrangements to secure economy, efficiency and effectiveness the value for money conclusion

We will also review and report to the National Audit Office (NAO), to the extent and in the form required by them, on the Council's Whole of Government Accounts return.

When planning the audit we take into account several key inputs:

- ▶ Strategic, operational and financial risks relevant to the financial statements
- Developments in financial reporting and auditing standards
- ► The quality of systems and processes
- Changes in the business and regulatory environment
- Management's views on all of the above

By considering these inputs, our audit is focused on the areas that matter and our feedback is more likely to be relevant to the Council. Our audit will also include the mandatory procedures that we are required to perform in accordance with applicable laws and auditing standards.

As part of our planning we identified:

- Management override as a significant risk based on the requirements of auditing standards, we identify and respond to this fraud risk on every audit engagement
- Accounting for schools following changes to the Code of practice and the issue of LAAP bulletin 101 as an area for audit attention in our financial statements work
- The continued financial pressures that the Council faces and how it manages its Medium Term Financial Plan as an area of focus as part of our value for money conclusion work

In parts three and four of this plan we provide more detail on the above areas and we outline our plans to address them. Our proposed audit process and strategy are summarised below and set out in more detail in section five.

We will provide an update to the Audit Committee on the results of our work in these areas in our Annual Results Report scheduled for delivery in September 2015.

The Audit Plan also outlines our planned work on the certification of the housing benefits subsidy claim.

#### Our process and strategy

#### Financial statement audit

We consider materiality in terms of the possible impact of an error or omission on the financial statements and set an overall planning materiality level. We then set a tolerable error to reduce the probability that the aggregate of uncorrected and undetected misstatements exceeds planning materiality to an appropriately low level. We also assess each disclosure and consider qualitative issues affecting materiality as well as quantitative issues.

We aim to rely on the Council's internal controls in key processes to the fullest extent allowed by auditing standards. We identify the controls we consider important. Where control failures are identified we look for alternative assurance which may involve additional audit work. We report significant deficiencies in internal control to the Audit Committee.

To the fullest extent permissible by auditing standards, we will seek to place reliance on the work of internal audit wherever possible. Internal audit maintain documentation of key processes, and document and evaluate changes. We aim to rely on this work to confirm our understanding of the more significant financial systems. We also aim to rely on internal audit's testing of the controls we have identified as important.

There has been no change to the scope of our audit compared to previous audits.

#### Arrangements for securing economy, efficiency and effectiveness

Our approach to the value for money conclusion for 2014-15 is based on criteria specified by the Audit Commission relating to whether there are proper arrangements in place within the Council for:

- ▶ Securing financial resilience
- ▶ Challenging how the Council secures economy, efficiency and effectiveness

We adopt an integrated audit approach, so our work on the financial statement audit feeds into our consideration of the arrangements in place for securing economy, efficiency and effectiveness.

Further detail is included in section 4 of this Audit Plan.

# 2. The Local Audit and Accountability Act 2014

The Local Audit and Accountability Act 2014 (the 2014 Act) closes the Audit Commission and repeals the Audit Commission Act 1998.

The 2014 Act requires the Comptroller and Auditor General to prepare a Code of Audit Practice. This must be laid before Parliament and approved before 1 April 2015.

Although this new Code will apply from 1 April 2015, transitional provisions within the 2014 Act provide for the Audit Commission's 2010 Code to continue to apply to audit work in respect of the 2014-15 financial year. This plan is therefore prepared on the basis of the continued application of the 2010 Code of Audit Practice throughout the 2014-15 audit.

## 3. Financial statement risks

We outline our assessment of the financial statement risks facing the Council, identified through our knowledge of the Council's operations and discussions with those charged with governance and officers.

We assess the impact on our audit approach and set out below the key areas of focus for our audit of the financial statements. A significant risk is an identified assessed risk of material misstatement that, in an auditor's judgement, requires special audit consideration. We identified one significant risk other than the general risk of management override.

At our meeting, we will seek to validate our assessment with you.

Significant risks (including fraud risks)

Our audit approach

#### **Accounting for schools**

CIPFA has set out in the Code of Practice on Local Authority Accounting in the United Kingdom 2014-15 Appendix E its view on this issue. This is that, based on the indicators of control within IFRS 10, the balance of control lies with local authorities for all maintained schools. The definition of maintained schools includes community voluntary controlled, voluntary aided, foundation, community special, foundation special and nursery schools.

The Code requires the recognition of schools' property, plant and equipment in line with relevant accounting standards.

CIPFA has subsequently issued, in December 2014, LAAP Bulletin 101 'Accounting for Non-Current Assets Used by Local Authority Maintained Schools'. This suggests that where religious bodies provide buildings to voluntary aided and voluntary controlled schools, and these bodies are able to withdraw the buildings at any point, the buildings would not be an asset of the school. In this case they would therefore not be included in the Council's balance sheet.

The Council has in the past only included property plant and equipment of community schools in its accounts. In response to the update to the Code, the Council has asked its valuers to value school land and buildings that have previously not been included. Officers are currently determining, with reference to the Code and the LAAP bulletin 101, which schools should be included in the accounts.

We will review the Council's arrangements for considering accounting for schools and for introducing changes in the accounting approach adopted.

We will review the accounting presentation and supporting evidence for school non- current assets which will be reflected in the Council's financial statements from 1 April 2013 onwards.

As a change in accounting policy this would require the balance sheet as at 1 April 2013 to be restated to show the impact of the new policy together with the balance sheet at 31 March 2014.

#### Risk of management override

As identified in ISA (UK and Ireland) 240, management is in a unique position to perpetrate fraud because of its ability to manipulate accounting records directly or indirectly and prepare fraudulent financial statements by overriding controls that otherwise appear to be operating effectively. We identify and respond to this fraud risk on every audit engagement.

Our approach will focus on:

- Testing the appropriateness of journal entries recorded in the general ledger and other adjustments made in the preparation of the financial statements
- Reviewing accounting estimates for evidence of management bias
- Evaluating the business rationale for significant unusual transactions

#### Respective responsibilities in relation to fraud and error

We would like to take this opportunity to remind you that management has the primary responsibility to prevent and detect fraud. It is important that management, with the oversight of those charged with governance, has a culture of ethical behaviour and a strong control environment that both deters and prevents fraud.

Our responsibility is to plan and perform audits to obtain reasonable assurance about whether the financial statements as a whole are free of material misstatements whether caused by error or fraud. As auditors, we approach each engagement with a questioning mind that accepts the possibility that a material misstatement due to fraud could occur, and design the appropriate procedures to consider such risk.

Based on the requirements of auditing standards our approach will focus on:

- ▶ Identifying fraud risks during the planning stages
- Enquiry of management about risks of fraud and the controls to address those risks
- ► Understanding the oversight given by those charged with governance of management's processes over fraud
- ► Consideration of the effectiveness of management's controls designed to address the risk of fraud
- ▶ Determining an appropriate strategy to address any identified risks of fraud
- Performing mandatory procedures regardless of specifically identified fraud risks

We will consider the results of the National Fraud Initiative and may refer to it in our reporting to you.

## 4. Economy, efficiency and effectiveness

Our approach to the value for money conclusion for 2014-15 is based on criteria specified by the Audit Commission relating to whether there are proper arrangements in place at the Council for securing:

- Financial resilience
- Economy, efficiency and effectiveness in the use of resources

The Audit Commission 2014/15 auditor guidance on the conclusion on the arrangements to secure vfm requires that auditors consider and assess the significant risks of giving a wrong conclusion and carry out as much work as is appropriate to enable them to give a safe conclusion on arrangements to secure value for money.

Our assessment of what is a significant risk is a matter of professional judgement, and is based on consideration of both quantitative and qualitative aspects of the subject matter in question.

For those significant risks identified by our risk assessment that are relevant to our value for money conclusion, where these risks will not be addressed by our financial statements audit work or work undertaken by the Council, Audit Commission or other review agency, we consider the need to undertake local value for money work.

At this stage we have not identified any significant risks. However, we have identified the following key areas that we will consider to support our value for money conclusion. We acknowledge the Council operates in a context of increasing financial pressure.

The table below provides a high-level summary of our risk assessment and our proposed response to those risks.

Impacts arrangements for securing:

Other risks

Our audit approach

#### **Managing Finances**

The Council's budget for 2014-15 includes £17.4m of savings. A further £13.7m has been identified as being required in 2015-16 together with £28.4m over the following three years.

Economy, efficiency and effectiveness

Financial resilience

Our approach will focus on: Assessing the controls that the Council has in place to ensure financial resilience and reviewing the robustness of the Medium Term Financial Plan.

The current Medium Term Financial Plan is being updated against a backdrop of continued demand on services, particularly Adult Social Care and Children's services. This together with the pressures on funding mean that it will become more difficult to deliver the savings required while continuing to provide services efficiently.

We will keep our risk assessment under review throughout our audit and communicate to the Audit Committee any revisions to the specific risks identified here and any additional local risk-based work we may need to undertake as a result.

# 5. Certification work for housing benefits

Certification work involves executing prescribed tests which are designed to give reasonable assurance that the Council's housing benefits claim is fairly stated and in accordance with specified terms and conditions. Certification work is not an audit.

The work necessary is determined by the Department of Works and Pensions.

Based on previous experience we expect to carry out extended testing, known as 40+ testing, on up to thirteen areas of the claim.

Where possible we integrate our benefits certification work with our opinion and other work. We also aim to rely on the work of internal audit and benefits staff where possible.

We will report to the Audit Committee the results of our benefits certification work.

The Audit Commission has set an indicative fee for benefits certification work for each body. The indicative fee is based on actual benefits certification fees for 2012-13.

The indicative fee is based on the expectation that audited bodies are able to provide the auditor with complete and materially accurate claims, with supporting working papers, within agreed timeframes.

# 6. Our audit process and strategy

#### 6.1 Objective and scope of our audit

Under the Audit Commission's Code of Audit Practice ('the Code') our principal objectives are to review and report on, the Council's:

- Financial statements
- Arrangements for securing economy, efficiency and effectiveness in its use of resources

to the extent required by the relevant legislation and the requirements of the Code.

We issue a two-part audit report covering both of these objectives.

#### i) Financial statement audit

Our objective is to form an opinion on the financial statements under International Standards on Auditing (UK and Ireland).

We will also review and report to the NAO on the Whole of Government Accounts return to the extent and in the form they require.

#### ii) Arrangements for securing economy, efficiency and effectiveness

The Code sets out our responsibility to satisfy ourselves that the Council has proper arrangements to secure economy, efficiency and effectiveness in its use of resources. In arriving at our value for money conclusion, we will rely as far as possible on the reported results of the work of other statutory inspectorates on corporate or service performance.

In examining the Council's corporate performance management and financial management arrangements, we consider the following criteria and areas of focus specified by the Audit Commission:

- Arrangements for securing financial resilience whether the Council has robust systems and processes to manage financial risks and opportunities effectively, and to secure a stable financial position that enables it to continue to operate for the foreseeable future.
- ► Arrangements for securing economy, efficiency and effectiveness whether the Council is prioritising its resources within tighter budgets, for example by achieving cost reductions and by improving efficiency and productivity.

#### 6.2 Audit process overview

Our audit involves:

- Assessing the key internal controls in place and testing the operation of these controls
- Review and re-performance of the work of internal audit
- ▶ Reliance on the work of other auditors where appropriate
- Reliance on the work of experts in relation to areas such as pensions and valuations
- Substantive tests of detail of transactions and amounts.

#### **Processes**

Our initial assessment across the Council has identified the following key processes where we will seek to test key controls:

- General ledger including journals
- Cash and bank
- Payroll
- Accounts payable
- ▶ Accounts receivable
- Housing benefits and council tax reduction
- Housing rents

We will carry out substantive testing on council tax, business rates (Non Domestic Rates), treasury management, Payroll, SWIFT (social care payments) and fixed assets as we consider this to be the most efficient approach for these processes.

#### **Analytics**

We will use our computer-based analytics tools to enable us to capture whole populations of your financial data, in particular in respect of payroll and journal entries. These tools:

- Help identify specific exceptions and anomalies which can then be subject to more traditional substantive audit tests
- ► Give greater likelihood of identifying errors than random sampling techniques

We will report the findings from our process and analytics work, including any significant weaknesses or inefficiencies identified and recommendations for improvement, to management and the Audit Committee.

#### **Internal Audit**

As in prior years, we will review Internal Audit plans and the results of its work. We will reflect the findings from these reports, together with reports from any other work completed in the year, in our detailed audit plan, where we raise issues that could have an impact on the year-end financial statements

#### Use of experts

We will use specialist EY resource as necessary to help us to form a view on judgments made in the financial statements. Our plan currently includes involving specialists in pensions and valuations.

#### Mandatory procedures required by auditing standards

As well as the financial statement risks outlined in section three, we must perform other procedures as required by auditing, ethical and independence standards, the Code and other regulations. We outline below the procedures we will undertake during the course of our audit.

#### Procedures required by standards

- Addressing the risk of fraud and error
- Significant disclosures included in the financial statements
- ► Entity-wide controls
- Reading other information contained in the financial statements and reporting whether it is inconsistent with our understanding and the financial statements
- Auditor independence.

#### Procedures required by the Code

- ► Reviewing, and reporting on as appropriate, other information published with the financial statements, including the Annual Governance Statement,
- Reviewing and reporting on the Whole of Government Accounts return, in line with the instructions issued by the NAO
- ► Reviewing and examining, where appropriate, evidence relevant to the Council's corporate performance management and financial management arrangements, and its reporting on these arrangements

### 6.3 Materiality

For the purposes of determining whether the financial statements are free from material error, we define materiality as the magnitude of an omission or misstatement that, individually or in aggregate, could reasonably be expected to influence the users of the financial statements. Our evaluation requires professional judgement and so takes into account qualitative as well as quantitative considerations implied in the definition. We have determined that overall materiality for the financial statements is £9.5m based on 2% of gross expenditure.

We will communicate uncorrected audit misstatements greater than £0.5m to you.

The amount we consider material at the end of the audit may differ from our initial determination. At this stage, however, it is not feasible to anticipate all the circumstances that might ultimately influence our judgement. At the end of the audit we will form our final opinion by reference to all matters that could be significant to users of the financial statements, including the total effect of any audit misstatements, and our evaluation of materiality at that date.

#### 6.4 Fees

The Audit Commission has published a scale fee for all authorities. This is defined as the fee required by auditors to meet statutory responsibilities under the Audit Commission Act in accordance with the Code of Audit Practice 2010. The scale fee for the audit is £185,955 together with an indicative fee of £33,210 for the certification of the housing benefits subsidy claim.

#### 6.5 Your audit team

The engagement team is led by Mick West, Director, who has significant experience on unitary authorities. Mick is supported by Cathy O'Carroll, Manager, who is responsible for the day-to-day direction of audit work and who is the key point of contact for the Chief Finance Officer.

# 6.6 Timetable of communication, deliverables and insights

We have set out below a timetable showing the key stages of the audit, including the value for money work and the work on Whole of Government Accounts. The timetable includes the deliverables we have agreed to provide to the Council through the Audit Committee's cycle in 2014-15. These dates are determined to ensure our alignment with the Audit Commission's rolling calendar of deadlines.

From time to time matters may arise that require immediate communication with the Audit Committee and we will discuss them with the Committee Chair as appropriate.

Following the conclusion of our audit we will prepare an Annual Audit Letter to communicate the key issues arising from our work to the Council and external stakeholders, including members of the public.

Audit phase	Timetable	Audit Committee timetable	Deliverables
High level planning	January 2015		Audit Fee letter Progress Report
Risk assessment and setting of scopes	January – February	March Audit Committee	Audit Plan
Testing routine processes and controls	February - April	March Audit Committee	Progress Report
Year-end audit	July – September	September Audit Committee	
Completion of audit	September	September Audit Committee	Report to those charged with governance, the Audit Committee, via the Audit Results Report
			Auditor's report (including our opinion on the financial statements and overall value for money conclusion).
			Audit completion certificate
			Reporting to the NAO on the Whole of Government Accounts return.
Conclusion of reporting	December	January Audit Committee	Annual Audit Letter
Grant claims	December	Annual certification work report	Grant claims

In addition to the above formal reporting and deliverables we will seek to provide practical business insights and updates on regulatory matters.

# 7. Independence

#### 7.1 Introduction

The APB Ethical Standards and ISA (UK and Ireland) 260 "Communication of audit matters with those charged with governance", requires us to communicate with you on a timely basis on all significant facts and matters that bear on our independence and objectivity. The Ethical Standards, as revised in December 2010, require that we do this formally both at the planning stage and at the conclusion of the audit, as well as during the audit if appropriate. The aim of these communications is to ensure full and fair disclosure by us to those charged with your governance on matters in which you have an interest.

Planning stage Fina	al etage		
Fills	Final stage		
<ul> <li>► The principal threats, if any, to objectivity and independence identified by EY including consideration of all relationships between you, your affiliates and directors and us</li> <li>► The safeguards adopted and the reasons why they are considered to be effective, including any Engagement Quality Review</li> <li>► The overall assessment of threats and safeguards</li> <li>► Information about the general policies and process within EY to maintain objectivity and independence</li> <li>► Information about the general policies and process within EY to maintain objectivity and independence</li> </ul>	A written disclosure of relationships (including the provision of non-audit services) that bear on our objectivity and independence, the threats to our independence that these create, any safeguards that we have put in place and why they address such threats, together with any other information necessary to enable our objectivity and independence to be assessed;  Details of non-audit services provided and the fees charged in relation thereto  Written confirmation that we are independent  Details of any inconsistencies between APB Ethical Standards, the Audit Commission's Standing Guidance and your policy for the supply of non-audit services by EY and any apparent breach of that policy  An opportunity to discuss auditor independence issues		

During the course of the audit we must also communicate with you whenever any significant judgements are made about threats to objectivity and independence and the appropriateness of our safeguards, for example when accepting an engagement to provide non-audit services.

We also provide information on any contingent fee arrangements, the amounts of any future contracted services, and details of any written proposal to provide nonaudit services; We ensure that the total amount of fees that EY and our network firms have charged to you and your affiliates for the provision of services during the reporting period are disclosed, analysed in appropriate categories.

# 7.2 Relationships, services and related threats and safeguards

We highlight the following significant facts and matters that may be reasonably considered to bear upon our objectivity and independence, including any principal threats. However we have adopted the safeguards below to mitigate these threats along with the reasons why they are considered to be effective.

#### Self-interest threats

A self-interest threat arises when EY has financial or other interests in your entity. Examples include where we have an investment in your entity; where we receive significant fees in respect of non-audit services; where we need to recover long outstanding fees; or where we enter into a business relationship with the Council.

At the time of writing, there are no long outstanding fees.

We believe that it is appropriate for us to undertake permissible non-audit services, and we will comply with the policies that the Council has approved and that are in compliance with the Audit Commission's Standing Guidance. We carried out certification work on the 2013-14 Teachers' Pensions return as non-audit work following instructions issued by Teachers' Pensions. The fee was £15,000.

At the time of writing, the current ratio of non-audit fees to audit fees is approximately 1:12. No additional safeguards are required.

A self-interest threat may also arise if members of our audit engagement team have objectives or are rewarded in relation to sales of non-audit services to the Council. We confirm that no member of our audit engagement team, including those from other service lines, is in this position, in compliance with Ethical Standard 4.

There are no other self-interest threats at the date of this report.

#### Self-review threats

Self-review threats arise when the results of a non-audit service performed by EY or others within the EY network are reflected in the amounts included or disclosed in the financial statements.

There are no other self-review threats at the date of this report.

#### Management threats

Partners and employees of EY are prohibited from taking decisions on behalf of management of your entity. Management threats may also arise during the provision of a non-audit service where management is required to make judgements or decisions based on that work.

There are no management threats at the date of this report.

#### Other threats

Other threats, such as advocacy, familiarity or intimidation, may arise.

There are no other threats at the date of this report.

#### Overall Assessment

Overall we consider that the adopted safeguards appropriately mitigate the principal threats identified, and we therefore confirm that EY is independent and the objectivity and independence of Mick West, the audit engagement Director and the audit engagement team have not been compromised.

#### 7.3 Other required communications

EY has policies and procedures that instil professional values as part of firm culture and ensure that the highest standards of objectivity, independence and integrity are maintained.

Details of the key policies and processes within EY for maintaining objectivity and independence can be found in our annual Transparency Report, which the firm is required to publish by law. The most recent version of this report is for the year ended 27 June 2014 and can be found here:

http://www.ey.com/UK/en/About-us/EY-UK-Transparency-Report-2014

# Appendix A Fees

A breakdown of our agreed fee is shown below.

	Planned fee 2014-15 £	Actual fee 2013-14 £	Scale and planned fee 2013-14	Explanation
Code work covering the opinion audit and value for money conclusion	185,955	185,955	184,885	Includes £1,070 permanent addition to the scale fee applied by the Audit Commission to reflect the additional audit procedures required to gain sufficient audit assurance around business rate income and expenditure within the Collection Fund.
Certification of claims and returns *	33,210	36,463	41,463	Downward variation in the 2013-14 housing benefits certification scale fee of £5,000 agreed with the Audit Commission.
Non-audit work	15,000	0	0	Actual fee for the audit certification of the 2013-14 Teachers' Pensions return. This work is no longer within the Audit Commission's certification regime.

All fees exclude VAT.

The agreed fee presented above is based on the following assumptions:

- Officers meeting the agreed timetable of deliverables
- ► The operating effectiveness of the internal controls for the key processes outlined in section 6.2 above
- We can rely on the work of internal audit as planned
- ► The Audit Commission making no significant changes to the use of resources criteria on which our conclusion will be based
- Our accounts opinion and use of resources conclusion being unqualified
- Appropriate quality of documentation is provided by the Council and queries raised are answered promptly and effectively
- ► The Council has an effective overall control environment

If any of the above assumptions prove to be unfounded, we will seek a variation to the agreed fee. This will be discussed with the Council in advance.

Fees for the auditor's consideration of correspondence from the public and formal objections will be charged in addition to the scale fee.

Our fee for the certification of grant claims is based on the indicative scale fee set by the Audit Commission.

# Appendix B UK required communications with those charged with governance

There are certain communications that we must provide to the Audit Committee. These are detailed here:

Required communication	Reference	
Planning and audit approach  Communication of the planned scope and timing of the audit including any limitations.	► Audit Plan	
Significant findings from the audit  ► our view about the significant qualitative aspects of accounting practices including accounting policies, accounting estimates and financial statement disclosures	<ul> <li>Report to those charged with governance</li> </ul>	
<ul> <li>significant difficulties, if any, encountered during the audit</li> <li>significant matters, if any, arising from the audit that were discussed with management</li> <li>written representations that we are seeking</li> <li>expected modifications to the audit report</li> <li>other matters if any, significant to the oversight of the financial reporting process</li> </ul>		
Misstatements  ► uncorrected misstatements and their effect on our audit opinion  ► the effect of uncorrected misstatements related to prior periods  ► a request that any uncorrected misstatement be corrected  ► in writing, corrected misstatements that are significant	<ul> <li>Report to those charged with governance</li> </ul>	
<ul> <li>Fraud</li> <li>Penquiries of the Audit Committee to determine whether they have knowledge of any actual, suspected or alleged fraud affecting the entity</li> <li>Penant any fraud that we have identified or information we have obtained that indicates that a fraud may exist</li> <li>Penant and a discussion of any other matters related to fraud</li> </ul>	Report to those charged with governance	
Related parties  Significant matters arising during the audit in connection with the entity's related parties including, when applicable:  ► non-disclosure by management  ► inappropriate authorisation and approval of transactions  ► disagreement over disclosures  ► non-compliance with laws and regulations  ► difficulty in identifying the party that ultimately controls the entity	► Report to those charged with governance	
<ul> <li>External confirmations</li> <li>▶ management's refusal for us to request confirmations</li> <li>▶ inability to obtain relevant and reliable audit evidence from other procedures</li> </ul>	<ul> <li>Report to those charged with governance</li> </ul>	
Consideration of laws and regulations  ➤ audit findings regarding non-compliance where the non-compliance is material and believed to be intentional. This communication is subject to compliance with legislation on tipping off  ➤ enquiry of the Audit Committee into possible instances of non-compliance with laws and regulations that may have a material effect on the financial statements and that the Audit Committee may be	<ul> <li>Report to those charged with governance</li> </ul>	

Required communication	Reference	
aware of		
Independence	<ul><li>Audit Plan</li></ul>	
Communication of all significant facts and matters that bear on EY's objectivity and independence	<ul> <li>Report to those charged with governance</li> </ul>	
Communication of key elements of the audit engagement director's consideration of independence and objectivity such as:		
<ul> <li>the principal threats</li> <li>safeguards adopted and their effectiveness</li> <li>an overall assessment of threats and safeguards</li> <li>information about the general policies and process within the firm to maintain objectivity and independence</li> </ul>		
Going concern  Events or conditions identified that may cast significant doubt on the entity's ability to continue as a going concern, including:  ▶ whether the events or conditions constitute a material uncertainty  ▶ whether the use of the going concern assumption is appropriate in the preparation and presentation of the financial statements  ▶ the adequacy of related disclosures in the financial statements	<ul> <li>Report to those charged with governance</li> </ul>	
Significant deficiencies in internal controls identified during the audit	<ul> <li>Report to those charged with governance</li> </ul>	
Fee Information  ▶ breakdown of fee information at the agreement of the initial audit plan  ▶ breakdown of fee information at the completion of the audit	<ul> <li>Audit Plan</li> <li>Report to those charged with governance</li> <li>Annual Audit Letter if considered necessary</li> </ul>	
► Certification work Summary of certification work undertaken	Annual Report to those charged with governance summarising grant certification, and Annual Audit Letter if considered necessary.	

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